



Year in Review

2017-2018

Better Councils, Better Communities





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President's Report

I am pleased to present the Annual Report on the activities and achievements of the Local Government Association of Tasmania (LGAT) for 2017-18.



We spent much of the year in the thick of our campaign against the State Government's takeover of TasWater and so, it is with great pleasure and some relief that I note the positive relationship with the State Government on this issue, following the March State election. I must thank the Chief Owner Representative Mayor David Downie, Chair of TasWater Miles Hampton and TasWater CEO Mike Brewster for their collaboration, support and leadership throughout the process.

While LGAT invested considerable effort and resources on TasWater advocacy over 2017-18, this does not mean other important issues went untreated. Strong agendas were prosecuted around a diverse range of issues.

Take, for example, Land Use Planning. LGAT's advocacy has resulted in a change in reform focus, with Major Projects legislation postponed and significant changes made to the recent Housing Supply Bill. \$100,000 per region was secured to facilitate the development of the Local Provision Schedules and facilitate statewide priority vegetation mapping.

Significant activity occurred in the Emergency Management policy area over the year. Of note, the State Government agreed to a contribution model of 1/3:1/3:1/3 as part of the flood studies grant program to be run through the Tasmanian Flood Project and LGAT secured funding to update the Municipal Emergency Management Guidelines to better support councils in understanding the plethora of changes to the arrangements in recent years.

LGAT continues to provide a wide range of procurement offerings. The amount of contract and panel arrangements and activity since 2016-17 have grown considerably with estimated savings to the sector in 2017-18 of \$1.08 million. When electricity savings from the whole of sector approach to street lighting are also considered, the sectoral savings are around \$1.9m.

In matters directly targeted at the sector, LGAT led a review of the Code of Conduct, advocated strongly in relation to the review of Councillor Allowances and provided feedback on a range of regulatory issues, including most recently, electoral advertising. A model Credit Card policy was developed for councils as well as a range of new policies and procedures being added to the IR Toolkit.

We continued to build strong relationships with politicians, senior officers and other stakeholders. This led to a joint principles document, candidate forums and a leader's forum for the State election; participation at the Premier's Housing Summit and the roll out of our Health and Wellbeing Project to name but a few examples.

LGAT also continued to promote the good work of Local Government through a range of media and delivered a broad range of highly successfully professional development opportunities including our biggest ever 106th Annual Conference. We also delivered several sessions for prospective candidates and loaded the website with new tools and information and used our TVC as a call to action "Stand for Council".

Of course, none of this work would be achieved without a highly skilled and capable team of staff at LGAT, lead ably by the CEO, Dr Katrena Stephenson and Policy Director, Dion Lester. They, like I, value the support, contribution and guidance of the General Management committee. I offer my thanks to them all, as well as to the Members who daily demonstrate their commitment to our sector and to their communities.

A handwritten signature in black ink that reads "Doug Chipman". The signature is written in a cursive, flowing style.

**Mayor Doug Chipman
President**

CEO Report

As I prepare this report, we are just putting the final touches on our annual workplan, with the General Management Committee having agreed our priorities for the next 12 months, under the umbrella of our Strategic Plan (2017-2020).



Elections will definitely be front and centre this year, with 28 of 29 councils facing elections in October 2018 and a Federal election to take place before May 2019. In addition to supporting the Australian Local Government Association (ALGA) advocacy campaign during the Federal election, we will be looking at opportunities for Local Government in Tasmania to leverage outcomes from the election environment.

In relation to council elections locally, LGAT will be building on the work we did to inform and prepare candidates last year and delivering training and resources for new councillors. Additionally, we will continue to deliver a range of professional development opportunities for all elected members and staff in areas such as land use planning, financial and asset management and governance as well as delivering an even bigger and better annual conference.

Advocacy is as always, a key activity for LGAT. When it comes to the changing waste management environment, we will continue to press the Government for action as well as progress the five waste motions passed at our July 2018 General Meeting, including conducting a feasibility study into strategic state-wide waste arrangements. We also know the areas of land use planning, emergency management, community health and wellbeing, roads and transport will continue to be key advocacy areas in the year ahead. Further, at the end of last year, the Government announced they would be commencing a 'roots and branches' review of the Local Government Act and undoubtedly this will occupy LGAT's time during 2018-19, as will conversations with our members about positioning councils to best service the needs for future Tasmanian communities in a way which is efficient and sustainable.

LGAT will continue to promote council excellence and innovation through our awards, publications and media activity and additionally will undertake a state-wide community satisfaction survey. This survey will not only spotlight those things that communities think councils do well but also give LGAT insight as to where we can support councils, so they can continue to improve their outcomes for their ratepayers. The focus on supporting the effectiveness and efficiency of councils is one of the functions of LGAT outlined in the Local Government Act and drives much of our activity. It is why we have dedicated a resource to the procurement program for some years now and why we will continue to expand this program, delivering direct and indirect savings right across our sector.

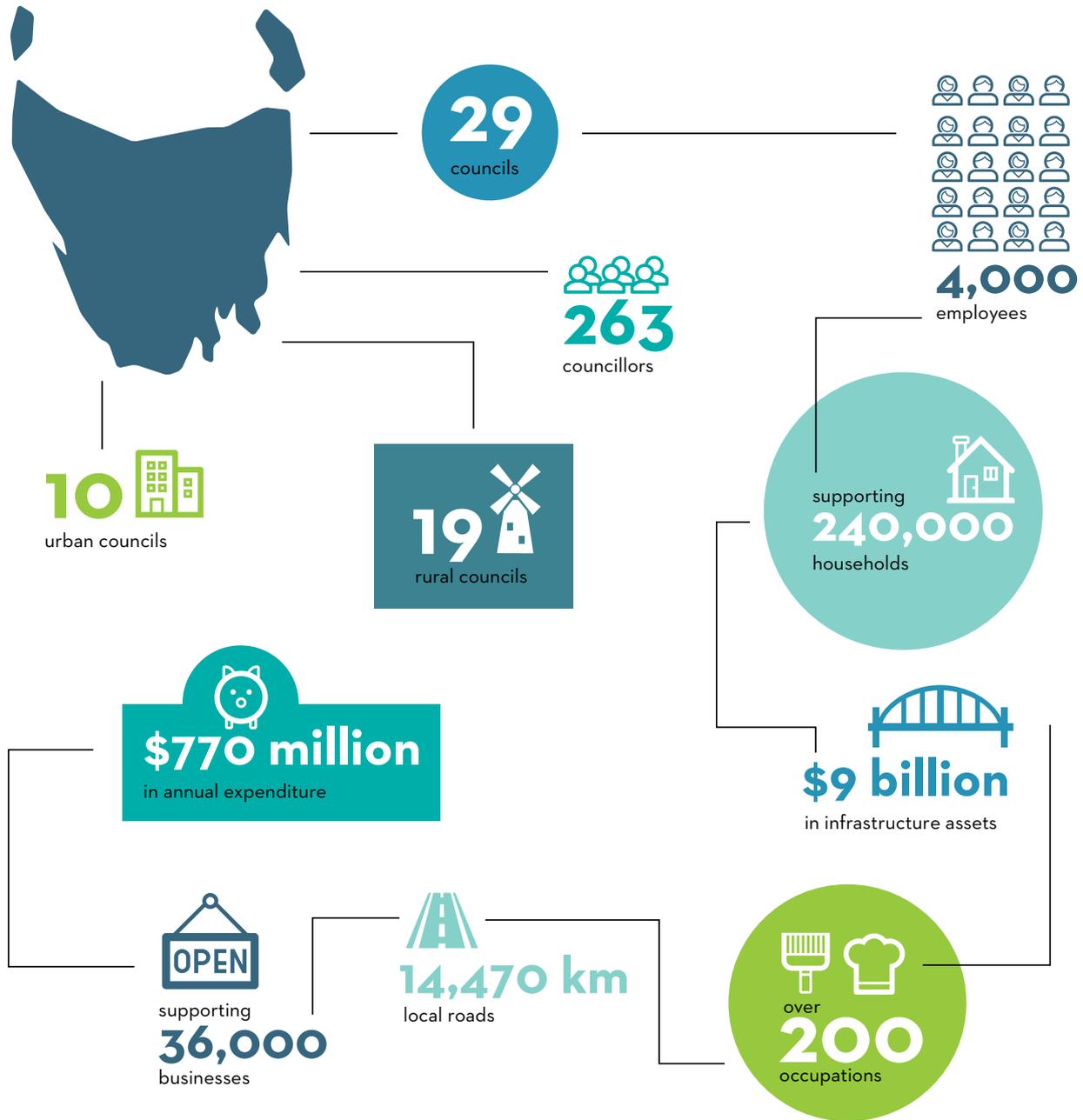
So even with this small taster you can see there is plenty to keep the small LGAT team busy in the year ahead and I am very fortunate in the dedicated and skilled team I have. To my team, and to my President and General Management Committee I offer my thanks. Here's to another exciting year in Local Government.

A handwritten signature in black ink, appearing to read 'Katrena Stephenson'. The signature is fluid and cursive, written over a white background.

Dr Katrena Stephenson
CEO

Local Government Association of Tasmania

Our Sector



Tasmanian Local Government: Sector by the Numbers

About Us

The Local Government Association of Tasmania (LGAT) is the voice of Local Government in Tasmania. LGAT works to protect the interests and rights of councils, to promote the efficient operation of Local Government and to foster strategic and beneficial relationships.

LGAT has been the peak body for Local Government in Tasmania for over 100 years (founded 1911) and is part of a national network of associations. It is funded by councils and other income earned through projects sponsored on behalf of Local Government, and a range of services and sponsorships. LGAT is an incorporated body under the *Local Government Act 1993*.

GMC Membership as at 30.6.18

President	Mayor Doug Chipman	Elected July 2015
Vice President	Mayor Daryl Quilliam	Elected July 2012
	Mayor Jan Bonde	Member Resolution March 2018
	Mayor Christina Holmdahl	Elected July 2015
	Alderman Heather Chong	Elected July 2016
	Mayor Tony Bisdee	Elected December 2016
	Mayor Mick Tucker	Elected January 2017
	Lord Mayor Ron Christie	Appointed March 2018

General Management Committee

A General Management Committee (GMC) comprised of eight members provides oversight to LGAT operations. The GMC is elected by LGAT member council representatives every two years. It comprises the popularly elected president, the Lord Mayor and six other members elected by regional groupings of councils. The vice president is elected by the GMC.

Strategic Plan 2017-2020

Vision

Vibrant Tasmanian Communities

Mission

Help Tasmanian councils be the best they can be for their communities

Objectives

Ethics, Impartiality, Respectfulness, Accountability, Commitment, Creativity

Our Core Purpose

- 1 Protect and represent the interests and rights of councils in Tasmania
- 2 Promote an efficient and effective system of Local Government in Tasmania
- 3 Provide services to Members, councillors and employees of councils.



	Facilitating change	Building Local Government's reputation	Fostering collaboration	Promoting financial sustainability	Developing capacity and capability to deliver
Key Performance Indicators	Number of positive concessions achieved in State Government policy and legislative reform	Continual improvement in community satisfaction survey findings	Increase in joint submissions and projects	Improvement in Auditor General report measures	Reduction in upheld Code of Conduct complaints
	Number of proactive policy successes	Improvement in satisfaction rating in member survey results	Uptake in whole of sectoral projects	Growth in sectorial procurement Savings	Increased attendance at training events

To achieve this plan in 2017-2018 we were committed to completing the following priorities

- 1 Influence the State Government agenda for Taswater
- 2 Shape the Code of Conduct Review
- 3 Drive the planning reform agenda
- 4 Build upon the resources available for Elected Members and staff
- 5 Prepare communities and councils for the Local Government elections in 2018
- 6 Position the Local Government agenda in the State Government election
- 7 Promote the good work of Local Government to the broader Community
- 8 Ensure LGAT systems and IT are fit for purpose
- 9 Host an excellent Annual Conference, AGM & General Meetings
- 10 Continue to expand the Procurement Program



Annual Work Plan

Key Priorities 2017-2018	Facilitating change	Building LG's reputation	Fostering collaboration	Promoting financial sustainability	Developing capacity and capability to deliver
Influence the State Government agenda for TasWater		✓		✓	✓
Shape the Code of Conduct Review	✓				✓
Drive the planning reform agenda	✓				✓
Build upon the resources available for Elected Members and staff				✓	✓
Prepare communities and councils for Local Government Elections in 2018	✓	✓			✓
Position the Local Government agenda in State Government Elections		✓	✓	✓	
Promote the good work of Local Government to the broader community		✓			
Ensure LGAT systems and IT are fit for purpose	✓	✓	✓	✓	✓
Host an excellent Annual Conference, AGM and General Meetings		✓			✓
Continue to expand the Procurement Program			✓	✓	✓

Key Achievements 2017-2018

Sector Savings

\$20 million/annum

TasWater dividends retained

\$1.08M procurement savings

\$820k electricity savings

15 councils have saved more than the cost of LGAT subscriptions

\$300,000 to support planning reform implementation

The State agreed to 1:3, 1:3, 1:3 contributions as part of the flood studies grant program to be run through the Tasmanian Flood Project

\$73,500 new grant funding to LGAT (Liveability, Health Communities, Councillor resources)

\$113,000 annual sponsorship for LGAT

Publications

Year in Review

2 x LG Tas

12 x Pulse

3 Opinion Pieces

26 Media releases

437 Tweets

Partnerships and Projects

MOU EPA

MOU Youth Local Government Conference

Joint State Government election advocacy with other peaks

- Principles document
- Electorate candidate sessions
- Leaders' forum

Joint approach to short term visitor accommodation data

Health and Wellbeing Project commenced by consulting with 45 council officers across 27 councils

Southern Street Lighting Project - scoping and preparation

Southern Recycling Contracts negotiated lead by LGAT

New Tools

Candidate web tools

Model Credit Card Policy

Updated Delegations and Compliance Register

Model employment contracts (x7)

Workplace Behaviour videos

Advocacy

TasWater MOU with State Government achieved

Planning including housing supply, short stay accommodation - significant changes to draft legislation

Code of Conduct (majority of sectoral recommendations adopted)

Councillor Allowances (agreement for review, submission made)

Free Camping/Competitive Neutrality (PLGC auspiced reference group established)

Waste (industry roundtable convened)

Consultation and submissions provided in relation to the Local Government Relief and Recovery Policy, Emergency Management Bill, Evacuation Framework, and State Special Plan on Recovery

National Heavy Vehicle Regulation

State Government Budget/Elections

Events and Training

Elected Member Weekend

Mayors' Workshop

General Managers' workshop

106th Annual Conference

Regional breakfasts

Candidate Information Sessions - State and Local Government Elections

Strata Titles Workshop

Priority vegetation layer for natural assets code

Strategic Priority Areas

Activity Highlights



Facilitating Change

Another busy year in land use planning

The State Government's significant planning reform agenda continued throughout the 2017-18 year, with the main priorities being the establishment of the Tasmanian Planning Scheme and the creation of measures to facilitate affordable housing.

LGAT's advocacy efforts shifted during the past 12 months, from driving changes to the State Planning Provisions (SPPs), to supporting councils in the development of their Local Provisions Schedules (LPSs). One key area of work was the facilitation of state-wide mapping of the Natural Assets Code. The state-wide mapping process undertaken has substantially improved the information available from the State Government, however advocacy is continuing in relation to drafting issues associated with the Natural Assets Code.

In response to significant community concern and media coverage on housing affordability, the State Government held an emergency housing summit earlier in the year, attended by the LGAT CEO. One of the key commitments emerging from this summit was to 'fast track' rezoning and development applications for housing on public land.

On the 30 April 2018, the Minister for Housing released the draft *Residential Housing Supply Bill* (the draft Bill) for a very limited (two week) consultation period. LGAT and several other key stakeholders raised significant concerns with the draft Bill, both in our written submission and directly with the Minister's Office. Key concerns focused on the intention in the draft Bill to establish a power for the Minister to directly rezone specific parcels of Crown land, approve related subdivision applications and to issue 'Temporary Emergency Residential Planning' Permits to allow the immediate provision of emergency accommodation. Because of substantial advocacy efforts, the final Bill was reduced in scope to only involve a power for the Minister to directly rezone specific parcels of Crown land and set specific planning controls for that land, as well as providing a number of other improvements to what was originally proposed.



Break O'Day Council

Break O'Day Council started preparing for the party of a lifetime when it was announced that the coastal township of St Helens would be hosting triple j's One Night Stand - a concert anticipated to attract more than 15,000 people to the area for the weekend.

< *Break O'Day One Night Stand*



Brighton Council Construction of Bridgewater Park

Code of Conduct Review

A new Code of Conduct framework (the framework) for Tasmanian Councillors commenced on 13 April 2016. In early 2017, the State Government agreed to a request by the Local Government sector for a review of the framework at the end of its initial 12 months of operation. The aim of the review was to investigate whether the framework is proving to be effective and identify and address any aspects of the framework that have not operated as intended. LGAT led a substantial consultation process with Members, culminating in the endorsement of a series of recommendations at the November 2017 LGAT General Meeting.

These recommendations formed the basis for LGAT's advocacy on the necessary changes to the legislation and Model Code of Conduct, resulting in the majority of our sector's recommendations being supported by the State Government. LGAT continued our advocacy via input into the draft legislation prepared by State Government to implement the recommendations.

Brighton Council

Brighton undertook major open space upgrades including a new neighbourhood park in Old Beach, a large-scale park in central Bridgewater and the upgrading of pedestrian links between Bridgewater, Herdsmans Cove and Gagebrook with new pedestrian shelters.



Burnie City Council

Burnie City complete two major recreational projects: the Marine Terrace Coastal Pathway and South Burnie Breakwater Reconstruction and celebrated the Burnie Regional Art Gallery turning 40.

< Burnie Council Burnie Regional Arts Gallery

TasWater Advocacy

After months of continued advocacy by LGAT and TasWater Owners on behalf of the Local Government sector, the LGAT President, TasWater Owner Councils Chief Representative and the State Government signed a Memorandum of Understanding (MOU) on an agreed pathway for the State Government to become a part-owner of TasWater on 1 May 2018. This finally ended the “war” over ownership of TasWater, which dominated the State Election campaign period, and will likely benefit all Tasmanians in regard to water and sewerage services into the future.

The MOU was signed to outline an agreed pathway for the State Government to become a part-owner of TasWater. The MOU’s arrangements are subject to approval from councils as owners, as well as the State Parliament. If endorsed by Local Government owners and legislated by the Tasmanian Parliament, this MOU will see an injection of \$20 million per year for 10 years into TasWater, with the State Government taking up to 10% equity of the business. Local Government will retain majority ownership, but the State Government

and councils will work together with the Board of TasWater under new governance arrangements.

The approach outlined through the MOU allows Local Government Owners to build upon the excellent work undertaken by TasWater to date, will secure the dividends for councils which importantly contribute to other local infrastructure, and will enable the Government to meet its commitments with regard to pricing and infrastructure investment.

The TasWater Legislation is due to go before Parliament in August 2018. If the vote passes, council will vote on resolutions enabling the State Government to become an equity partner in TasWater.

The Government and TasWater will also work together on lobbying Federal Government for infrastructure funding, improving trade waste outcomes, and expanding water and sewerage services to parts of the State that aren’t currently covered by TasWater’s network.

Building Local Government's Reputation



Media event

State Election Advocacy

As part of our advocacy campaign for the State Election, LGAT collaborated with a coalition of other leading Peak Bodies to call for the elected Government to be held publicly accountable, for the outcomes achieved, for all Tasmanians. LGAT CEO Dr Katrena Stephenson said "Tasmanians want a State Government that is transparent and accountable against a Vision of the State and we know they want a strong network of communities that work to ensure current and future prosperity is within reach of every Tasmanian".

The coalition includes Aged and Community Services Australia (ACSA), Council on the Ageing (COTA), the Housing Industry Association of Tas (HIA) the Local Government Association Tasmania (LGAT), Master Builders Tasmania (MBT), Regional Development Australia Tasmania (RDA Tas), Shelter Tasmania, the Tasmanian Chamber of Commerce and Industry (TCCI), the Tasmanian Chronic Disease Prevention Alliance (TCDPA) and the Tasmanian Council of Social Service (TasCOSS).

The coalition's shared vision is of all Tasmanians having the opportunity to live in vibrant, resilient, healthy and safe communities. LGAT coordinated candidate forums in each electorate as well as a jointly hosted Coalition of Peak Bodies' Leaders Forum on 23 February 2018 at the Brighton Civic Centre. Participants at the forum heard from the Premier Hon Will Hodgman MP, Opposition Leader Hon Rebecca White MP and Tasmanian Greens Leader Hon Cassy O'Connor MP on a range of policy areas relating to the shared vision statement.

The coalition work on the premise that collectively we have more things that unite us than divide us and that there is power in the collective voice.



Electric Vehicles

Electric powered vehicles are one of a few transport technologies rapidly on the rise and offer some unique advantages for Tasmania. Alongside the potential for cleaner energy, reduced air pollution, reduced climate impact, smoother ride, less traffic noise and lower service requirements, a growing fleet of electric vehicles (EVs) would take us leaps and bounds forward in achieving energy independence.

To represent councils and promote their interests, LGAT has joined the Tasmanian Government Electric Vehicle Working Group (EVWG), coordinated by the Tasmanian Climate Change Office (TCCO). The EVWG was formed in late 2017 to:

identify and **explore barriers to electric vehicle** uptake;

review relevant **policy and regulatory settings** relating to each barrier;

identify priority areas of action to support electric vehicle uptake;

understand the impact of electric vehicle uptake on Tasmania's electricity sector;

assess approaches to **support the rollout of electric vehicle charging infrastructure** in Tasmania; and

investigate ways to **improve electric vehicle data** collection.

In our role on the EVWG, LGAT has brought a council perspective to the group and promoted opportunities to councils, such as the TCCO's ChargeSmart workplace EV charger grant program and TasNetwork's DC Fast Charger Scheme. Both these opportunities have been taken up by a number of councils to support their own EV initiatives.

Tasmania is a significant energy producer, particularly in renewable energy, so as our electric vehicle fleet grows, so too does our energy self-sufficiency and resilience as we reduce our dependence on imported energy (in the form of fuel), reduce our costs and improve our terms of trade with the rest of the world. As a result, there is an opportunity for Local Government to be a leader in achieving these outcomes for Tasmania.

State Government funding for EVs has been increased and there is a growing sense that as charging infrastructure becomes ever more available and convenient, the uptake of electric vehicles is going to accelerate. LGAT will continue to use its role on the EVWG to advocate for councils and their communities in supporting EVs.



Central Coast Council

Central Coast Council's Dial Regional Sports Complex officially opened in March 2018. The complex provides the North West Coast with first-class sporting facilities that benefit the local community and beyond.



Communications and Media

LGAT had another busy year in communications in 2017-2018 including the appointment of a new Strategic Communication Director commencing in October 2017. Regular activities included the monthly e-newsletter the Pulse, the Local Government Noticeboard, 17 media releases and over 430 tweets from @LGATasmania.

A refresh of LGAT's logo and branding was delivered at minimal cost, successfully resulting in a more modern look and feel to LGAT's logo, while maintaining brand recognition for our members and stakeholders. Over time, the new Logo and branding will be applied to all collateral and the LGAT website and the Pulse e-newsletter will also be updated with the new look and feel.

LGAT produced two editions of LG Tas, celebrating the stories and community benefits being delivered by our 29 member councils. LG Tas can be viewed at <http://www.lgat.tas.gov.au/page.aspx?u=634>

Emergency Management

LGAT continued its strong advocacy for the Local Government sector in Emergency Management during 2017-2018. Mitigation funding continued to be a focus with LGAT working with the State Government to ensure that the flood studies grant program announced as part of the Tasmanian Flood Project had a more equitable split in contributions from the various levels of government. As a result, the grant program will involve a 1/3:1/3:1/3 split in contributions from the three levels of government.

Our advocacy in this space has also seen several additional positive outcomes this year. This has included the long-awaited State Government provision of ongoing funding for flood policy capability within the State Emergency Service and day labour being included as an allowable expense in the new Local Government relief and recovery policy.

Additionally, progress has been made towards ensuring that the roles and responsibilities of Crown land in emergency management recovery are documented and understood.

LGAT was successful in receiving a grant to update the Municipal Emergency Management Committee Guidelines to better support committees in understanding the plethora of changes to the emergency management arrangement in recent years. The emergency management policy area has been very busy over the past 12 months and we expect this to continue through 2019.



Central Highlands Council

With grants received from the Community Infrastructure Fund, Central Highlands constructed a new toilet facility, barbecue and shelter at Arthurs Lake together with a new playground at the Bothwell Recreation Ground.

< Central Highlands Council upgrades to Athurs Lake





City of Clarence All Abilities Playground

Stand for Council TV Campaign

In May 2018, in preparation for the October Local Government Elections, LGAT ran a television campaign encouraging people to nominate as a candidate/stand for council. The campaign was designed to provide potential candidates with information on what it would take to run for Council. It included a dedicated webpage with video and information sheets covering: what skills are needed, Local Government rules, what councillors do, information on campaigning, the nomination process, what to do if elected and more.

The campaign efficiently modified the existing “Better Councils, Better Communities” television advertisement with the message, “Represent Your Community, Stand for Council”, enabling brand recognition to continue to build community understanding of the role of councils, at the same time as promoting nominations. The advertisement ran on television from May to June 2017 on stations including SBS, Southern Cross, TDT and WIN.

Clarence, City of

Bellerive Beach Park All Abilities Playground was officially opened in August 2017. The playground was designed with significant input from local children, schools and Council’s Disability Access Advisory Committee and features many accessible features for all ages and abilities.



Circular Head Council

Smithton, in Circular Head was announced as the winner of the 2018 Australian Tidy Towns Awards, at Barmera, South Australia on Friday 6 April 2018 after winning the State Tidy Towns Award on Friday 22 September 2017.



Fostering Collaboration

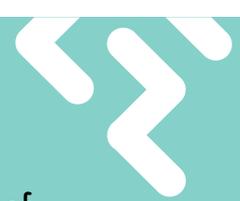
National Competition Policy and Free Camping

In late 2017, several councils raised concerns with LGAT regarding the application of National Competition Policy principles by the Economic Regulator on council owned/run camping facilities. LGAT raised this issue through the Premier's Local Government Council and was successful in having the State Government commence a review.

National Competition Policy seeks to prevent unfair competition between government and privately-owned businesses by ensuring that all government bodies involved in the delivery of services within the same competitive market as private operators. In this case this means the provision of overnight camping services provided by councils must be on fair and equal terms with those private operators, where it is in the public interest to do so. The current review is examining whether the current arrangements strike the right

balance between Tasmania's ongoing commitment to national competition policy and the efforts of councils and State Government to support and grow the visitor economy.

This review is being overseen by senior representatives from State Government with a stakeholder reference group including LGAT and council representatives. The stakeholder reference group has outlined issues and concerns directly to State Government and provided feedback on a draft options paper developed by the State Department of Treasury. The State Government is now considering stakeholder feedback and finalising their recommendations, before another round of stakeholder consultation. LGAT is continuing to advocate on behalf of the sector for a fair and pragmatic policy response that delivers a beneficial result for councils and communities.



Derwent Valley Council

Derwent Valley Council enabled the Agrarian Kitchen Eatery to bring new life to the historic Bronte building, which needed to be preserved as part of a cluster of former asylum buildings owned by Council.



Devonport City Council

In partnership with the State Government, Council demolished the old Devonport maternity hospital and prepared a greenfields site for a housing project to be undertaken by a local developer.



Derwent Valley Council – Agrarian Eatery credit Adam Gibson

Local Government Taking the Lead on Waste

Over the past 12 months community interest in waste has risen significantly. LGAT and the Local Government sector, however, has long been aware of the importance of waste management and for many years has been calling on the State Government to take a strategic approach to the management of waste and resource recovery.

Already, there is significant effort occurring at the individual council and regional level. Tasmanian Councils are leading the way with ambitious zero waste to landfill strategies, kerbside food and organics collection, innovative education campaigns, single use plastic container bans at council events and the list goes on. However, our sector cannot do this alone. Councils and regional groups are often limited by the scale at which they can operate as well as by uncertainty surrounding the policy environment. This is why LGAT has, and continues to, advocate for the State Government to develop and implement a contemporary State waste strategy to guide how our State collectively manages our waste over the next five to ten years.

Through the work of the LGAT Waste Reference Group, we know what needs to be done in Tasmania to embrace the concept of a circular economy, whereby materials

are kept in circulation through reuse and recycling and other efforts to divert them from landfill. This important piece of work has been followed up with sustained LGAT advocacy at a bureaucratic, political and community level, culminating in the State Government undertaking a study into the establishment of a container refund scheme in Tasmania followed by the Minister for Environment convening a Waste Roundtable, at which she committed to the development of a State Waste Action Plan.

LGAT is well aware we are not working from a blank slate. The things we need to implement in Tasmania have been successfully implemented in other jurisdictions. While Tasmania does have some unique considerations, including geographical distance to some recycling markets and factors of economies of scale, we can adapt successes from elsewhere to develop local solutions to local issues, building on local expertise and partnerships across the State.

Local Government, industry and the community are ready to forge a pathway forward and following. While there is long and potentially difficult waste journey ahead, we need to commence that journey and then collectively we can all make a difference.



Memoranda of Understanding (MOU)

LGAT and Environmental Protection Authority MOU

In late 2017 LGAT facilitated the development of a Memorandum of Understanding (MOU) with the Environment Protection Authority (EPA) to formalise collaboration between the two organisations on environmental management and also to clarify the roles and responsibilities of the EPA and Local Government in relation to environmental regulation.

EPA Director and Deputy Secretary Wes Ford and LGAT Chief Executive Officer Katrena Stephenson (pictured) co-signed the agreement, which will operate for five years, with an annual work program developed to deliver on priority areas. Both parties will identify, prioritise and work to address the roles and responsibilities as a rolling program.

The priority areas for 2018-2019 are incident response and emergency management; complaints handling; strategic waste management; statutory and regulatory changes; and supporting the implementation of the Tasmanian Planning Scheme. The MOU will assist in resolving previous areas of ambiguity. An overall outcome of the work program will be increased capacity building and skills development based on strong collaboration between councils and the EPA.

LGAT and the EPA have a strong history of working closely together to manage environmental issues for the Tasmanian community and the MOU will build on this relationship to make the partnership stronger



**Dr Katrena Stephenson CEO LGAT and
Mr Wes Ford Deputy Secretary EPA**

LGAT and Tasmanian Youth Government Association MOU

To assist young Tasmanians have a voice in Local Government, LGAT entered into a Memorandum of Understanding (MOU) with the Tasmanian Youth Government Association (TYGA). The TYGA is a not for profit youth volunteer organisation that aims to educate Tasmanian youth on government process and community issues; and empower young people to speak up and be heard on issues they care about.

Katrena Stephenson, LGAT CEO and Amber Scott, Convenor of the TYGA signed the MOU that will provide for mutually beneficial opportunities for community education to encourage the involvement of young Tasmanians in Local Government. This built upon LGAT's support and participation in the inaugural Local Government Youth Conference in October 2017.

In July 2018, LGAT will support the Local Youth Government Program with the facilitation of a training day for the TYGA convenors to gain a better understanding of the processes of Local Government. The TYGA conference convenors are themselves young people with three of the six convenors being students in Year 12. Presenters at the training day included senior officers from the Department of Premier and Cabinet's Local Government Division and the Tasmanian Electoral Commission. LGAT President Mayor Doug Chipman will provide an address on the running of Council meetings.

All councils will be encouraged to nominate and support two Year 9 high school students to participate in the program that includes a workshop in September 2018 and the TYGA conference in October. More information about Tasmanian Youth Local Government can be found at <https://tasyouthparliament.com>

Heavy Vehicles

LGAT has continued its strong advocacy with the Department of State Growth (DSG), as well as the National Heavy Vehicle Regulator (NHVR), to maintain smooth progress on implementation of the Heavy Vehicle National Law (HVNL) and to ensure Tasmanian councils are well supported throughout the process.

Providing access consent for heavy vehicles is an important step in maintaining economic flow of goods and services in local areas and lawful access for these vehicles. Tasmania is well ahead of the game in managing safe and lawful access for heavy vehicles. This is largely a result of the hard work and a proactive and collaborative engagement process between state and local road managers, led by the DSG. This has allowed for the smooth economic flow of goods and services delivered by heavy vehicles to support local economies in a manner that optimises safety, lawful access and road condition, while promoting positive relationships with private sector operators.

LGAT has also been collaborating with our Local Government association colleagues in other states, as well as the Australian Road Research Board and the NHVR in facilitating the delivery of a cutting-edge route assessment tool to road managers through the NHVR Portal. Called the Restricted Access Vehicle Route Assessment Tool, the “RAVRAT” provides local governments with a consistent assessment tool and methodology when assessing heavy vehicle access requests – and will be provided free to Tasmanian councils.



Dorset Council

Dorset Council undertook construction of the long awaited 2.6 km Bridport Western Access Road between Sandy Points Road and Bridport Road which will solve the issue of Bridport being accessible by a single road only in case of an emergency.

Flinders Council

The \$10.6 million Telstra telecommunications infrastructure upgrade on Cape Barren and Flinders Islands is 40% completed. This will see the islands connected to a 4GX standard network and improved mobile phone coverage in 2019.



Flinders Council telecommunications upgrade

Short Stay Visitor Accommodation

The growth of the collaborative economy is causing disruption within the traditional economy and is perhaps most evident in Tasmania with short stay visitor accommodation. LGAT has been a strong advocate on the need for access to data on short stay visitor accommodation so that we may be fully informed on the role it is playing regarding housing availability and affordability.

Unfortunately, there is currently a very poor understanding of the extent to which short stay visitor accommodation is contributing to housing availability and affordability and Local Government does not have access to the minimum data sets required to enable effective compliance under the current regulatory regime.

LGAT made a submission to the Legislative Council Select Committee inquiry into the short stay accommodation industry in Tasmania and will present to the Committee later in 2018. In our submission it was noted that short stay visitor accommodation is likely to be only one factor influencing housing supply and affordability in Tasmania. Further, LGAT has long espoused the need to differentiate between the true sharing economy – based on principle place of residence as compared to a new business model for accommodation.

LGAT continues to advocate for a response for dealing with this form of accommodation that is carefully nuanced so that it recognises the diversity of needs of

hosts, users, business and communities. It is important to ensure that the system is appropriately regulated, that risk is managed appropriately, and that effective monitoring is only directed where necessary and most valuable.

Short stay visitor accommodation can have a range of social and economic benefits, such as supporting tourism, providing supplementary income for individuals, enabling hosts to meet people from all over the world and injecting money into the local economy. But if its expansion is not monitored and controlled, and in the absence of a longer-term host resident, it may negatively impact neighbours and reduce housing supply, ultimately impacting on affordability.

LGAT suggested that the short-term rental of one's principal place of residence (a single room in a home or the entire property) should be exempt from requiring planning approval. However, for any secondary dwelling (strata or detached dwelling) short stay visitor accommodation should be a discretionary or prohibited use depending on local circumstances and as determined by the relevant council.

It is the responsibility of the State Government to find the balance which allows all Tasmanians to reap the benefits of this growth without losing what is most valued. LGAT has recommended that the State Government urgently develop a comprehensive data collection and analysis program, covering short term holiday rentals and the private housing market.

Promoting Financial Sustainability

Procurement

LGAT is an active member of the National Procurement Network (NPN) and during 2017-18 represented Tasmanian councils' interests by working with procurement specialists across Australia to establish new supplier panels and manage existing ones. LGAT members directly benefit by saving money when purchasing goods and services through LGAT and the NPN.

The NPN is a joint procurement initiative set up in 2005 by the peak Local Government procurement bodies in each State and Territory. The aim of the NPN is to coordinate a combined tendering approach to leverage the buying power of the Local Government sector across Australia. The panels are put in place following a rigorous tender (including being advertised in Tasmania) and evaluation process.

New supplier panels developed over 2017/18 included:
bulk fuel, fuel card services oils, lubricants and vehicle care products; and

mobile garbage bins, industrial containers and bins, static compactors and associated products and services.

Existing supplier panels available during the financial year included:

plant machinery and equipment;

trucks;

specialised trucks and bodies;

corporate wardrobe;

office and workplace supplies; and

tyres, tubes and batteries.



George Town Council

George Town Council reduced a projected deficit of \$1.447m to approximately \$100k and set a modest surplus for 2018/2018, completed a number of outstanding community infrastructure projects and implemented productivity improvements that will put the Council into a stronger and sustainable financial position into the future.



Glamorgan Spring Bay Council

Through Glamorgan Spring Bay Council's revitalisation project 'Triabunna Tomorrow' the Triabunna Gatehouse was delivered. Designed to create a welcoming, memorable and meaningful entry experience to the town of Triabunna, it was featured at the Venice Architecture Biennale in May 2018 as part of the Australian exhibition themed Repair.

These supplier panel arrangements are developed in the best interests of councils. New supply panels are continually being planned and implemented by the LGAT/NPN in accordance with needs identified by councils.

Councils in Tasmania that purchased goods through the available panels saved significant time and money over the period 2017-18. Direct savings were made as a result of a reduction on the price of goods purchased and further indirect savings were made as a result of access to efficient procurement processes. Arrangements are already tendered by LGAT/NPN so goods and services may be purchased by councils simply via a Request for Quotation or direct purchase order.

Tasmanian Councils bought a variety of goods and services in 2017-18 with a total spend of \$4.8m (ex GST). Total estimated savings for those Tasmanian councils utilising the NPN for last year were in the order of \$1m, with around \$300,000 of this being administrative savings. An example of the benefit individual councils may achieve when purchasing through the LGAT/NPN - one council made an estimated direct saving of around \$20,000 on the purchase price of one item, with additional savings through administrative efficiencies!

The most commonly used panels were 'plant machinery and equipment' and 'trucks'. Twenty-eight of the twenty-nine councils in the State purchased at least one item through the available panels. The benefits of purchasing through the LGAT/NPN supply panels is becoming increasingly well-known and some councils spent and saved significant amounts through using the system. However, with greater use, further savings across the local government sector in the State can be made.

Energy Efficient Street Lighting

LGAT continued to actively engage in the Great Southern Lights Street Lighting Project with councils and TasNetworks. To support the project and councils more broadly, LGAT has been working closely with the Municipal Association of Victoria (MAV) to provide Tasmanian councils with access to energy efficient street lights and installation services through a panel arrangement.

Over 2017-18 LGAT was also active in its advocacy through the TasNetworks network and distribution pricing reset, particularly in relation to street lighting. The work and liaison with the Australian Energy Regulator (AER) and the Consumer Advocacy Panel resulted in additional scrutiny being applied by the AER to the street lighting component of TasNetworks' proposal. This resulted in a review by TasNetworks and a decrease to the overall overheads for street lighting, which will likely be of great benefit to our members. It is hoped that the Australian Energy Regulator will recommend a further review of the pricing when it hands down its draft determination in September 2018.



Glenorchy City Council

Glenorchy City Council welcomed new Aldermen after January 2018 elections with six being brand new to local government bringing enormous diversity in skills, experience and knowledge.



Hobart, City of

The City of Hobart delivered, amongst other things, the redevelopment of the TCA Ground, a 25% increase in Healthy Hobart participants, a 'Gold for Good' Design Award for new seating on the Waterfront and the purchase of a new electric utility vehicle.

Huon Valley Council

The Huon Valley Council's series of short videos explaining the recycling process reached 60,000+ people and had 25,000 views on facebook. 17,000 people live in the municipal area.



LGAT supporting our Southern Members in responding to the China National Sword Policy

China commenced implementation of its National Sword Policy in January 2018, impacting on incoming waste and recycling materials. Under the new policy, the Chinese Government is applying more stringent contamination standards (0.5%) on imported waste and recycled materials.

This issue has, and continues to significantly impact on councils recycling services, particularly kerbside recycling. While Tasmanian recycling operators continue to accept recyclable materials, operators are looking at the impacts on the costs that councils must pay for this service.

To date LGAT has played a major role in leading the Southern Region's initial contract negotiations, resulting in a positive result for the councils involved. At the same time, we were actively advocating for the State Government to provide interim support for councils and industry, as has been the case in most other states. We will continue to do this.

These initial contract re-negotiations are only the first step in responding to this situation, with a need now to reduce contamination through behaviour change initiatives that focus on reducing contamination in the kerbside recycling bin. Additionally, there needs to be investment from industry in additional sorting and processing technology and ongoing pressure on the packaging industry to ensure that the packaging put onto the market is easier to collect, process, treat and recycle.

Such actions will take at least three - five years, however, each of these strategies, over the longer-term, may have significant benefits including increasing access to international markets. They are also likely to provide encouragement for the potential development of a domestic recycling and processing industry.

Developing Capacity and Capability to Deliver

Candidate Tools and Support Materials

With Local Government elections occurring in October 2018, LGAT developed a range of candidate support materials and hosted a number regional and remote candidate information sessions in order to raise awareness of the roles and responsibilities of being on council and the process for nomination and election

Available on LGAT's website www.lgat.tas.gov.au, LGAT's support materials are designed for Elected Members and those seeking to become a candidate for election to Local Government. Resources include a number of videos, animations and presentations with audio guides. This information was also designed to be used by councils in any sessions they ran for local candidates or for use on their websites.

Topics include:

Are you able to stand for council?

Planning Authority role.

What skills do you need?

What you need to know about campaigning.

What's in it for me?

If you are elected.

What do councillors do?

How to nominate

Working together

LGAT is currently reviewing and improving our existing support materials such as the "Becoming a Councillor Handbook", "Mayoral Handbook" and "Induction Checklist" as well as developing new web-based materials for newly elected councillors including making a number of videos and presentations with audio guides.



Kentish Council

Kentish Council developed the Railton flood mitigation plans and lobbied for State and Federal funding assistance. Council also secured \$1.2 million State funding and \$800,000 Federal funding to progress the Wild Mersey Mountain Bike Trails with Latrobe Council.



Kingborough Council

Kingborough Council's first Zero Waste Expo was an outstanding success, demonstrating strong community support for education on waste minimisation and recycling options.



King Island Council King Island from the air credit Kramer Photography

Whole of Sector Resources

Model Credit Card Policy for Local Government

LGAT has developed a model credit card policy for Local Government in Tasmania. In late 2017 the Auditor General released a report into credit card use in Local Government, and while there was no evidence of serious or systemic misuse of public funds, he did recommend the development of a model credit card policy and its adoption by all councils to maintain a degree of consistency across the Local Government sector.

The recommendation was for the model credit card policy to be developed by the Local Government Division (LGD). LGAT felt an operational policy developed by State Government might not properly capture the operational nuances and role of Tasmania's 29 councils. As a result, LGAT successfully advocated that we should take the lead and prepare a model policy that met the Auditor General's requirements while better representing Local Government's operational reality.

After two rounds of consultation, comments from State Government stakeholders and substantial valuable input from councils, LGAT released the Model Credit Card Policy for Local Government in Tasmania. The model policy achieved endorsement from the Tasmanian Audit Office and the LGD while remaining flexible, allowing councils to adapt the policy to their own policy environments.

Model Employment Contracts

Over the past 12 months LGAT expanded the number of model employment contracts for council use, with the addition of model contracts covering non-executive full and part time employees, fixed term and on-going employees with a car and casual employees. There was also further development of the Workplace Behaviours Toolkit on behalf of councils. The Toolkit now provides a best practice suite of policies, advisory documents and other implementation and support documents, such as training and induction material, risk assessment and animated videos.

King Island Council

King Island Council brought focus to its communications strategy with a re-brand, web upgrade, improved community consultation and appointment of a new General Manager prior to a year of strategic planning.



Tasmanian Local Government Community Health and Wellbeing Project

This three-year project is a partnership between LGAT and Population Health Services in the Tasmanian Department of Health. Both organisations recognise that Local Government plays a key role in providing for the health and wellbeing of local communities as a key function under the Local Government Act. Tasmanian Councils are doing some great work in supporting their communities however, they carry out this role in diverse ways: reflecting factors such as financial resources, staffing, community expectations, historical legacies as well as geographical and demographic factors.

To support councils in their role, LGAT appointed a project officer who commenced work in January 2018. The Project Officer commenced with consultation with the council staff responsible for the area of health and wellbeing, to understand more about the work currently being done in communities and how the project can best support them in their activities. Three areas of focus were identified: the facilitation of a series of Local Government forums on topics related to community health and wellbeing; support for councils interested in developing community health and wellbeing plans; and LGAT acting as a conduit for sharing information between councils and from external organisations.

This information sharing by LGAT is proving pivotal, providing councils material on funding opportunities, training, locally available data and services. Already, several councils are in the process of developing Community Health and Wellbeing Plans and LGAT has actively supported this work by sharing information and documents and facilitating a scoping session for two councils interested in developing a Community Health and Wellbeing Plan for their local government areas. Planning is well underway for two forums to be held in the North and South of the state on Creating and Funding Great Playgrounds and Playspaces. These forums will be the first in the series of face-to-face events to be held over the coming year. It is hoped the forums will bring together a diverse range of council officers and elected representatives with an interest in the health and wellbeing of their communities.



106th LGAT Annual Conference 2018

LGAT delivered its largest Annual Conference in history in 2018. Over 200 delegates convened at Wrest Point, Hobart Tasmania for the successful three-day event, which included the LGAT AGM and General Meeting.

The Conference showcased prominent Keynote Speakers attracting media attention from across the state. Included were Craig Reucassel (*ABC's War on Waste*), Scott Rankin (*2018 Tasmanian of the Year*), Brook Dixon (*President Australian Smart Communities Association*), Genevieve Lilley (*Architect and Writer*) and Sheena Frost (*Strategic Director City of Casey*). Six workshops were also presented across three streams: Infrastructure and Engagement, Innovation and Digital and Corporate Development. Feedback received from attendees was very positive, with 55% rating the Conference as excellent and 40% rating the Conference as good.

This year LGAT moved to digitalise the event trialling a Conference App and providing a range of electronic screens throughout the venue. In addition, in line with



the philosophy of reducing waste LGAT provided ceramic, reusable coffee cups at the Coffee Corner, provided glasses for water in place of plastic cups, removed plastic lanyard covers and provide reusable calico delegate bags.

LGAT's Annual Conference is made possible with the support of valued Sponsors and Trade exhibitors, enabling us to keep costs as low as possible for members. This year the trade area was very well received with the Conference hosting 42 Exhibitors and a variety of Key Sponsors. Thank you to all our Sponsors and Trade Exhibitors. We look forward to seeing you next year!

Latrobe

Latrobe Council developed a solution and secured a commitment of \$3.4 million funding from the Federal Government for flood mitigation measures at Latrobe. An additional highlight was the progression of planning of the Wild Mersey Mountain Bike Trails with Kentish Council.

Launceston, City of

In July 2017, the City of Launceston's Queen Victoria Museum and Art Gallery opened a new, ongoing exhibition, *The First Tasmanians: Our Story*. The exhibition explores and presents the ongoing culture and history of the Tasmanian Aboriginal people, offering one of the most complete accounts of Tasmania's deep human history that has ever been attempted.

City of Launceston QVMAG (image over page) >



City of Launceston QVMAG

LGAT Awards for Excellence

The 2018 Local Government MAV Awards for Excellence were presented during our 106th LGAT Annual Conference. This year an impressive 17 nominations were received from 13 Councils throughout the state. Seven were received for the Smaller Councils Award and 10 received for the Larger Councils Award. The quality of entries was outstanding.



LGAT CEO Dr Katrena Stephenson, Circular Head Mayor Daryl Quilliam, Brighton Council Chief Operations Officer James Dryburgh, LGAT President Mayor Doug Chipman

Delivering Excellence - Smaller Councils (population under 15,000). The finalists and winner were:

(Winner) Circular Head Council:
Art about Town - the catalyst for change

Kentish & Latrobe Councils:
Embedded Shared Resources Program

Northern Midlands Council:
Longford Village Green Electronic Playground

Delivering Excellence - Larger Councils (population over 15,000). The finalists and winner were:

(Winner) Brighton Council: CouncilWise

Launceston City Council: Food a Go Go

Meander Valley Council: Kooparoona Nira Cultural Trail

LGAT Congratulates Brighton Council and Circular Head Council on their well-deserved awards.



LGAT Events and Training

The past financial year saw a full professional development and training calendar with event activities including the Regional Breakfast Series (including our inaugural International Women's Day Breakfast), various state-wide workshops including Strata Titles, General Managers' Workshop, Mayors' Workshop, Elected Members' Professional Development Weekend and Pre-Election/Candidate Training. LGAT also partnered with the newly formed Coalition of Peak Bodies to deliver a series of state-wide electorate-based Candidate Information Sessions designed to provide members of the Coalition the chance to hear directly from State Election Candidates about what they stand for.



International Women's Day Breakfast



Meander Valley Council

Meander Valley Council completed the replacement of a number of key infrastructure assets that were lost or destroyed during the June 2016 floods

Northern Midlands Council

Extensive consultation in the Northern Midlands has cumulated in the planning of a new sporting complex for the Campbell Town Oval Precinct. Stage One, for completion in 2018/19, comprises a new multi-function centre, tennis/basketball courts, public toilets and new entrance to the swimming pool.

Brighton Council - CouncilWise

The 2018 Local Government Award for Delivering Excellence - Larger Councils (population over 15,000) was won by Brighton Council, for their wholly council owned subsidiary CouncilWise, developed to integrate and market Council's in house developed software platform MicroWise to Local Government customers.

Recognising a gap in the market for a specialised software product to manage the core functions of Local Government and the challenges associated with bringing an external provider up to speed on Local Government's specific needs, Brighton Council took the unusual step of supporting a staff member with programming experience to write a new solution. The result was a specialised Local Government user pays software program created under the Council owned subsidiary named MicroWise.

Other councils in Tasmania, Australia and internationally quickly became interested in the product and it began generating significant revenue for Council. Brighton Council recognised the need to successfully market their product and created a second subsidiary CouncilWise.

In 2017 Brighton Council went entirely serverless, moving CouncilWise to the Cloud. Going cloud based meant reducing costs by removing server infrastructure and eliminating the risk of server crashes and the need to backup files. Excitingly, Council was then successful in negotiating an international business deal to develop and promote the CouncilWise product's deployment in the cloud with Microsoft in the Australasian region.

By forming a company and going to market with its software solution, Brighton Council went from being simply a consumer of Microsoft services to an actual commercial partner, and this is of greater benefit to ratepayers.

Sorell Council

Sorell Council's asset management program became mobile, accurate and cloud based and years of advocacy came to fruition with the State Government committing to significant road infrastructure projects including a rebuild of Sorell School, an emergency services hub and an extensive increase in bus services.



Southern Midlands Council

Southern Midlands Council completed the Memorial Avenue at Kempton; one of the most intact Memorial Avenues in the State and indeed possibly Australia.

Circular Head Council - Art about Town

The 2018 Local Government Award for Delivering Excellence - Smaller Councils (population under 15,000) was won by Circular Head Council, for their inclusive Art About Town program.

The Art About Town program is a month-long celebration of art and culture throughout Circular Head. It is delivered in partnership between Council, the Circular Head Aboriginal Corporation, local artists, business owners, schools and community members. Art About Town aims to build community capacity, promote inclusion and encourage the community to embrace difference and celebrate diversity. It also brings many visitors to the region.

An 'art trail' with an annual theme is created in the central Smithton area to increase the area's liveability and sense of belonging. Pop up art galleries are created in unused shops and buildings, along with street art

and performance, mural decorated walls and the "Chartchibald" portraiture competition which features portraits of local residents all displayed in the local café.

Voting takes place during the month and promotes physical activity through encouraging locals and visitors to walk between displays and vote on their favourite art piece. Council has adopted a continuous rotation replacement strategy for art displays in consultation with building owners and art works are replaced every five years to keep works at a high standard.

Long after the event, street art works are regularly visited, photographed and talked about by locals and tourists and shared on social media. The Program builds a sense of belonging and the art creates a unique reason to visit Smithton and is a permanent investment in the community.



Art about Town

West Tamar Council - Windsor Park Community Precinct

West Tamar Council's Windsor Community Precinct brings health, wellbeing and recreation services together into a centralised hub not only for the West Tamar municipality, but the greater Launceston area. The precinct's fit for purpose amenities are housed within a contemporary, functional and sustainable multipurpose facility that will accommodate the changing needs and demands of the community over time.

The Precinct is the home of the Launceston Football Club, Riverside Cricket Club, Riverside Olympic Football Club and Launceston Little Athletics. In addition to recreation services, wellness services include a doctor's surgery, radiologist, dentist, pathology, physiotherapist, a pharmacy and masseuse. These services minimise the need for West Tamar community members to travel into Launceston to access these services, and provides a holistic wellbeing environment throughout the centre. The site is mobility friendly, located on a single level and a café provides a meeting place and refreshments for those accessing services.

Windsor Community Precinct is widely used by the local and broader community. A weekly Parkrun attracts many participants and the facilities are also well utilised by local schools. The Community Hall and Tamar Function Centre provide up to date facilities for meetings, functions and events both large and small. Some of the community groups and service providers that already utilise these facilities are EFM Health Club, Fitness 4U, Child Health and Parenting Service, Windsor Children's Centre, Riverside Lions Club, Ladies Probus Club of Riverside, Specialist Palliative Care Service, Association of Independent Retirees, Windsor Computer Hub and Grow Yoga Tasmania.

Families often use the parklands that surround the Precinct after school and on weekends. Dog walking areas, a sound shell with barbeque area, and a community garden are all freely available for community use. The Precinct has played host to major events such as the Under 19 National Championship Cricket in late 2017 and the past two NTFA Division 1 and 2 Grand Finals.

The Windsor Community Precinct is still being improved with the recent renovation of the Riverside Olympic Football Centre, and the new joint multipurpose oval currently under construction on the adjoining Launceston Christian School grounds. West Tamar Council's Windsor Community Precinct is a wonderful example of a council delivering services and facilities that meet the needs of the local and broader community at present and into the future.



Windsor Park



West Tamar Council Football Oval, credit Dave Groves



Tasman Council

Tasman Council delivered key infrastructure projects to improve wayfinding and circulation for residents and visitors and increase visitor numbers Council's socio-economic profile.



Waratah-Wynyard Council

A highlight for Waratah Wynyard Council has been the establishment of the Waratah Community Board - embracing community goodwill and a shared goal of encouraging new development in the Waratah area.

RIVERSIDE OLYMPIC FOOTBALL CENTRE





West Coast Council

West Coast Council asked, 'If you could tell the world one thing about the West Coast, what would it be'? West Coast's new branding concept embodies the spirit of the community and showcases the region.

West Tamar Council

West Tamar Council commenced the Legana Main Street Project and Exeter Community Precinct, and completed the Riverside Olympic Football Centre providing updated facilities tailored to community needs.



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